

Table 2. Number of Establishments Employing 20 or More Workers by Productivity Improvement Programs (PIPs) and Region: 2021

REGION	Total Establishments	Total Establishments with PIPs	Productivity Improvement Program								
			7S of Good Housekeeping	Client Satisfaction Measurement (CSM)	Total Quality Management (TQM)	Lean Management/Lean Production	Suggestion/Feedback Scheme	Six Sigma	Just-In-Time	Continuous Process Improvement	Others
<b>PHILIPPINES</b>	<b>36,342</b>	<b>14,774</b>	<b>9,504</b>	<b>7,605</b>	<b>6,632</b>	<b>3,651</b>	<b>6,847</b>	<b>1,558</b>	<b>4,048</b>	<b>8,068</b>	<b>391</b>
National Capital Region	9,728	3,601	2,257	1,886	1,522	802	1,600	366	872	2,060	81
Cordillera Administrative Region	880	485	351	195	204	46	148	53	65	240	2
Region I - Ilocos Region	1,362	583	405	374	353	132	342	53	188	402	9
Region II - Cagayan Valley	960	682	336	441	428	336	493	139	460	224	6
Region III - Central Luzon	3,400	1,466	957	609	597	318	655	130	324	790	64
Region IVA - CALABARZON	3,885	1,699	1,095	803	746	386	716	144	296	966	107
MIMAROPA Region	861	455	283	306	165	34	243	14	232	237	5
Region V - Bicol Region	1,352	514	290	269	200	100	237	38	101	239	17
Region VI - Western Visayas	2,111	881	622	461	432	307	394	148	352	460	27
Region VII - Central Visayas	3,173	1,064	744	617	554	448	661	153	396	706	15
Region VIII - Eastern Visayas	1,137	490	274	202	113	50	152	29	56	212	13
Region IX - Zamboanga Peninsula	1,171	266	196	160	150	93	151	45	55	163	4
Region X - Northern Mindanao	1,725	870	655	396	406	258	305	57	207	427	15
Region XI - Davao Region	2,029	801	420	381	349	153	321	92	233	470	16
Region XII - SOCCSKSARGEN	1,443	469	292	259	209	82	217	23	104	229	1
Region XIII - Caraga	867	335	235	169	145	69	156	47	77	186	9
Bangsamoro Autonomous Region in Muslim Mindanao	256	114	93	77	61	35	54	26	30	56	-

Note: Details do not add up to totals due to multiple responses and rounding.

Source : Philippine Statistics Authority, 2021/2022 Integrated Survey on Labor and Employment (ISLE).